

# *Incident Command System Briefing*



*Emergency Response, Preparedness and Prevention*

**July 11, 2018**

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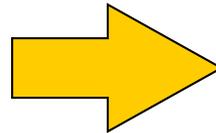
# Important Considerations in Incident Management: Executive Responsibility

- Every incident is unique and requires specific objectives to be established by executives
- EPA has experienced and trained response personnel but executives have ultimate responsibility for every response
- Mastery of response strategy within 24 hours is essential to success
- National Incident Management System (NIMS) requires the Incident Command System (ICS) structure used by all federal response agencies



# What is NIMS?

NIMS provides a set of core concepts, terminologies, and technologies covering:



- Incident Command and Management Structure;
- Preparedness;
- Resource Management;
- Communication and Information Management;



# What Is ICS?

- The Incident Command System:
  - Is a standardized, on-scene, all-hazards incident management framework.
  - Allows its users to adopt an integrated organizational structure to match the complexities and demands of single or multiple incidents without being hindered by jurisdictional boundaries.





# Important Considerations in Incident Management: Benefits of ICS Structure

## ➤ Adherence to the ICS structure:

- is critical to successful incident management
- enables clarity in dialogue among executives and responders/communication staff in the field; provides common language between EPA and all response partners
- enables maximum use of trained personnel for advice in complex decision-making
- enables accurate/rapid response to information requests from the White House, Congress, state and local officials
- enables accurate recordkeeping/response for IG/GAO audits, investigations, FOIAs and litigation which often follow large-scale responses



# Incidents Managed Using ICS



- Fire, both structural and wildland
- Natural disasters, such as tornadoes, floods, ice storms, or earthquakes
- Human and animal disease outbreaks
- Search and rescue missions
- Hazardous materials incidents
- Terrorist incidents, including the use of weapons of mass destruction
- National Special Security Events, such as Presidential visits or national sports events



# ICS Benefits

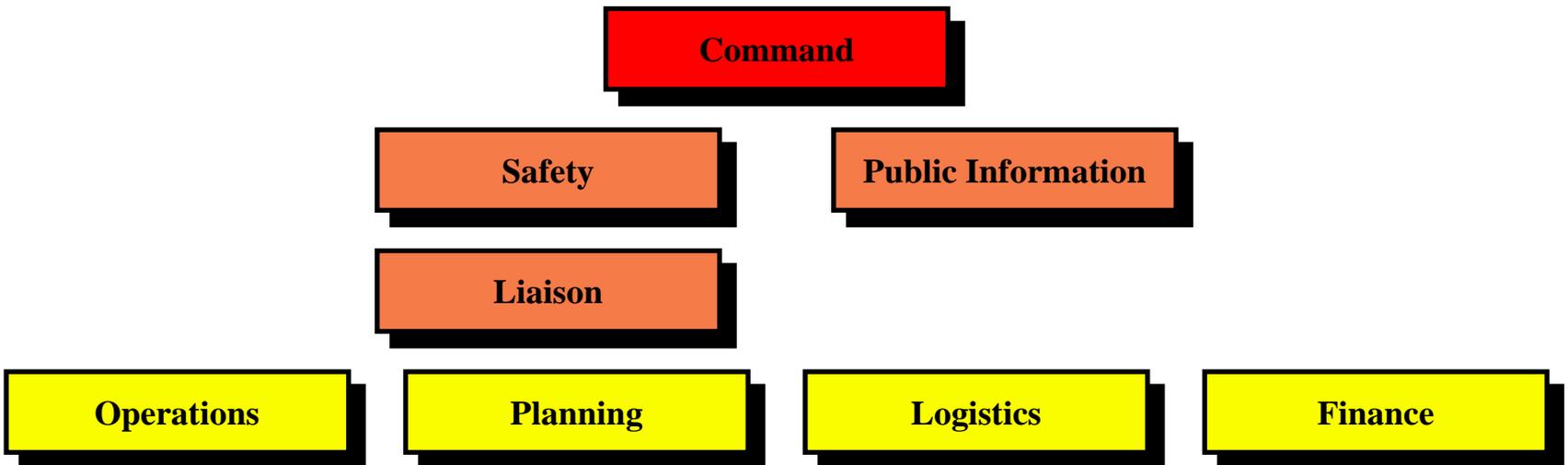


- Meets the needs of incidents of any kind or size.
- Allows personnel from a variety of agencies to meld rapidly into a common management structure.
- Provides logistical and administrative support to operational staff.
- Is cost effective by avoiding duplication of efforts.



# Incident Command System (ICS)

- Designed to integrate resources from numerous organizations into a single response structure using common terminology and processes



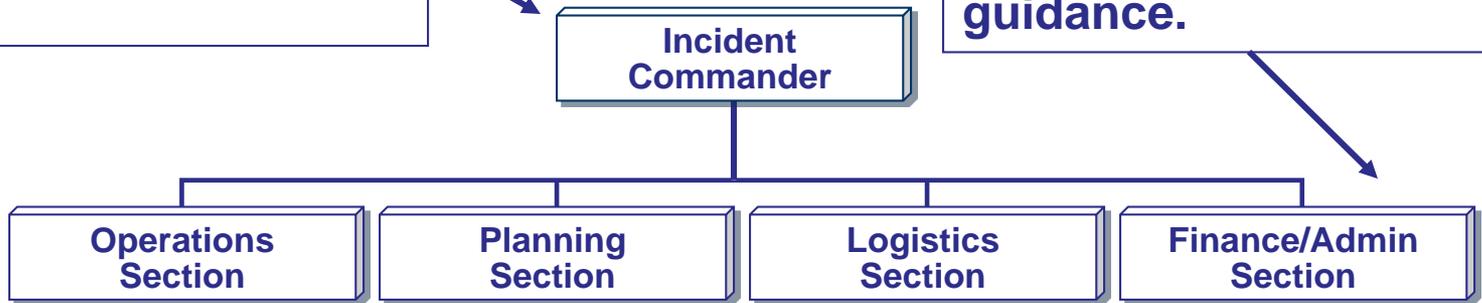


# Who Does What?

**Command:** Overall responsibility for the incident. Sets objectives.

**Finance/Admin:**

Monitors costs related to the incident. Provides overall fiscal guidance.



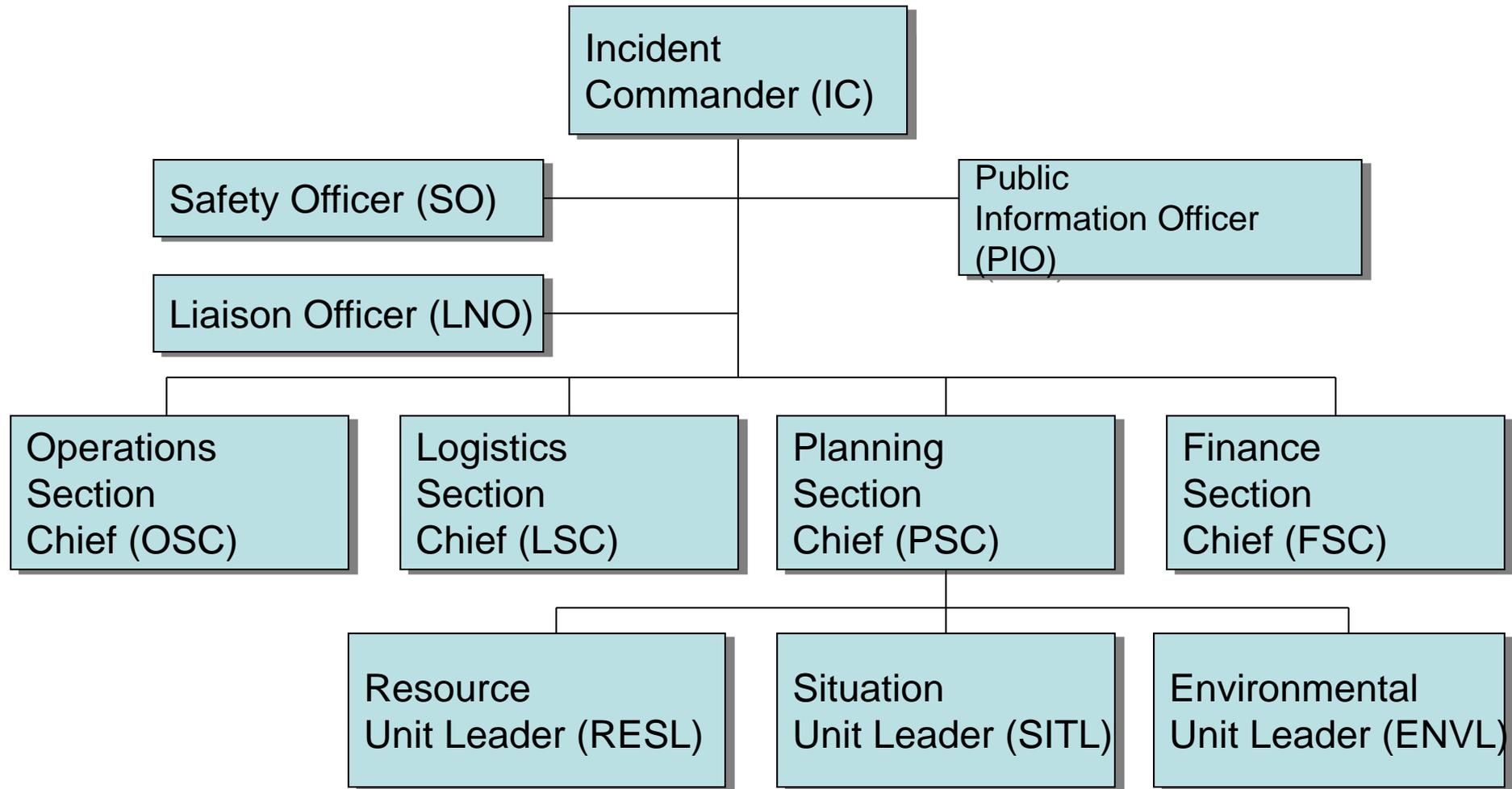
**Operations:** Develops the tactical organization and directs all resources to carry out the Incident Action Plan.

**Planning:** Develops the Incident Action Plan to accomplish the objectives.

**Logistics:** Provides resources and all other services needed to support the incident.



# EPA Incident Management Team (IMT) Key Leadership Positions (KLPs)



...and expansion occurs as needed

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# Senior Leadership Roles and Responsibilities



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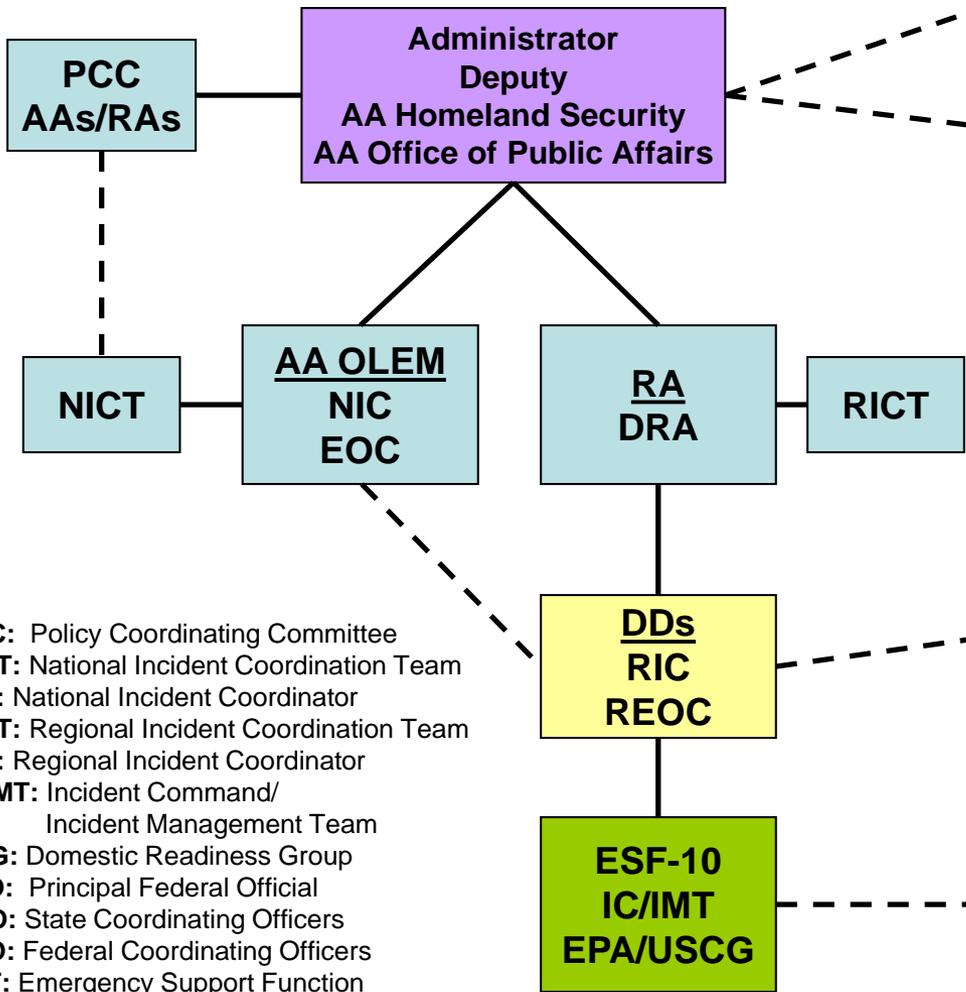
# Roles and Responsibilities in Incident Management: Administrator/AA for OLEM

- Administrator addresses policy issues through Policy Coordinating Committee
- AA for OLEM oversees National Incident Coordinator, provides national direction on Superfund/RCRA/response issues
- National Incident Coordinator oversees National Incident Coordination Team and Emergency Operations Center, official channel for all **internal** information between headquarters and regions
- AA/RA can appoint a Senior Official to represent political appointees and senior Agency managers and to articulate Agency interests and assets

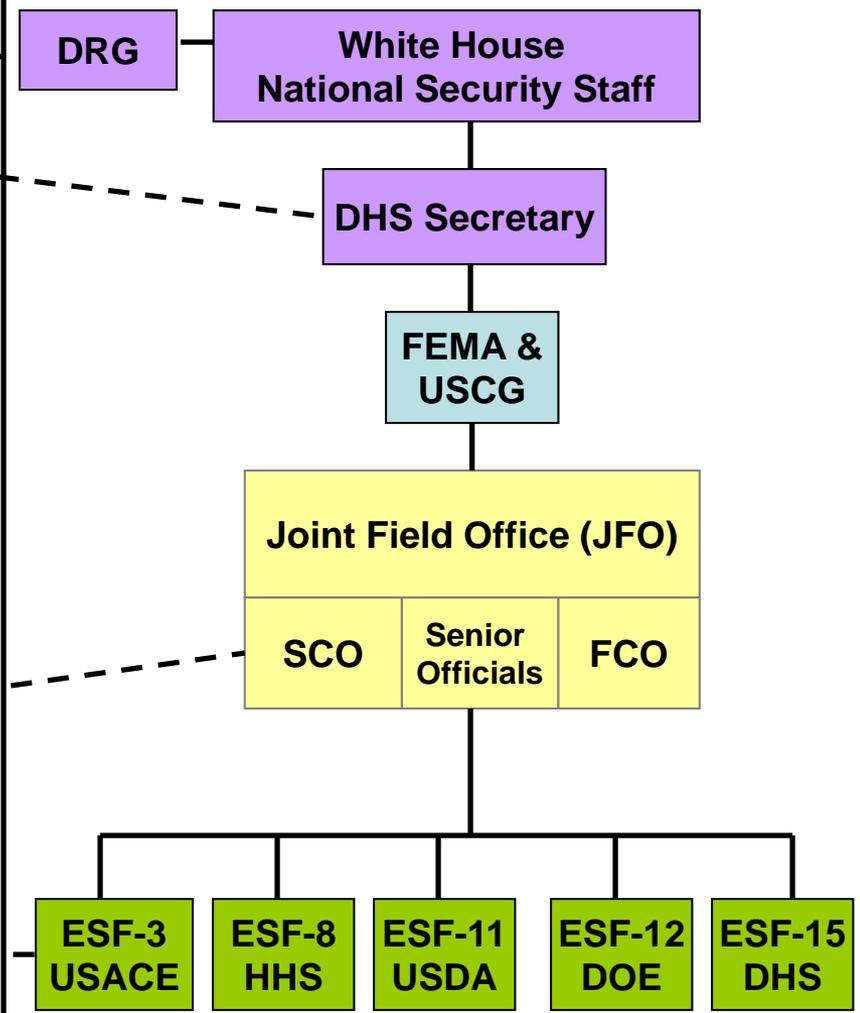


# EPA Model for Internal and External Coordination during Disaster Response

## EPA



## DHS



- PCC:** Policy Coordinating Committee
- NICT:** National Incident Coordination Team
- NIC:** National Incident Coordinator
- RICT:** Regional Incident Coordination Team
- RIC:** Regional Incident Coordinator
- IC/IMT:** Incident Command/  
Incident Management Team
- DRG:** Domestic Readiness Group
- PFO:** Principal Federal Official
- SCO:** State Coordinating Officers
- FCO:** Federal Coordinating Officers
- ESF:** Emergency Support Function

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# Roles / Responsibilities in Incident Communications: AA for OPA

- AA for OPA is the focal point for incident communication policy issues
- The communications representatives in the ICS structure are Liaison Officers and Public Information Officers who report through Incident Commander to headquarters
- AA for OPA sets direction for Communications Strike Teams
  - 3 geographically-based teams establish standardized communication module to support key agency communications objectives
  - Deploy within 24 hours of a release to establish communications infrastructure



# Roles and Responsibilities in Incident Communications

## ➤ Crisis Communications Plan

- Identifies procedures to handle communications in high-profile events, including process for rapid response incorporating review/concurrence at numerous organizational levels including White House
- Reliance on proactive communications to drive balanced narrative, recognizing need to assess, decide and execute quickly

## ➤ Process for dissemination of data to response partners and public developed and coordinated closely with OPA

- Direction of response is driven by data
- Quick dissemination of accurate data is a critical priority throughout any response *\*\*DRAFT – LIMITED DISTRIBUTION\*\**



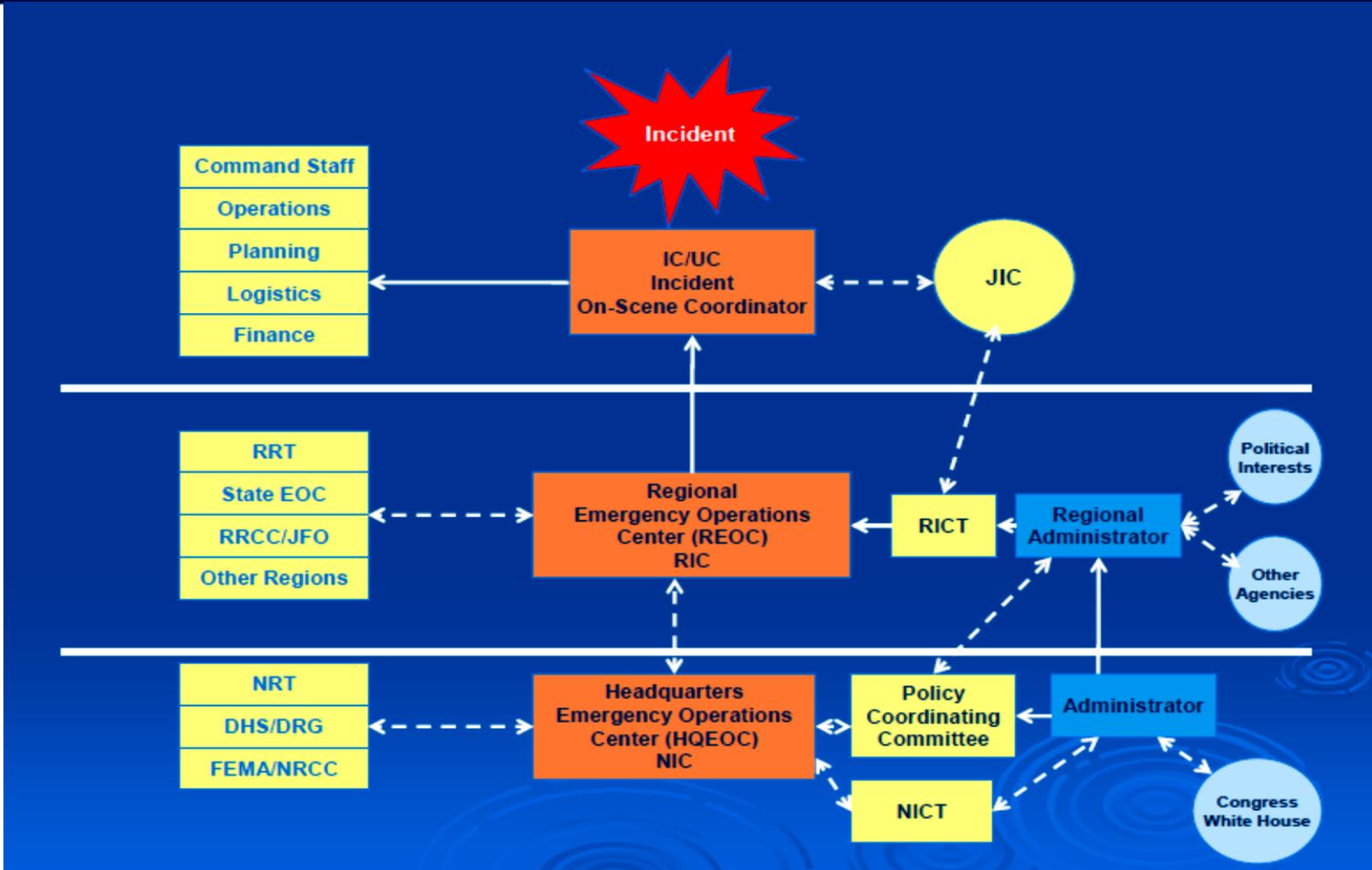
# Roles and Responsibilities in Incident Management: Regional Administrator

- RA in consultation with headquarters sets overall management objectives/priorities at regional level
- **RA designates Regional Incident Coordinator who is primary contact with Incident Commander in response.**
- RA or designee, in close coordination with regional PAD and AA for Public Affairs, serves as regional spokesperson and coordinates with response partners at political and strategic level
- RA utilizes regional Public Affairs Director/staff within ICS structure for maximum communication and response capability



# Disaster Response Structures and Relationships

**IC:** Incident Command  
**UC:** Unified Command  
**JIC:** Joint Information Center  
**Command Staff**  
**Operations**  
**Planning**  
**Logistics**  
**Finance**  
**RRCT:** Regional Incident Coordination Team  
**RIC:** Regional Incident Coordinator  
**RRT:** Regional Response Team  
**RRCC:** Regional Response Coordination Center  
**JFO:** Joint Field Office  
**NRT:** National Response Team  
**DRG:** Domestic Readiness Group  
**NRCC:** National Response Coordination Center  
**NICT:** National Incident Coordination Team  
**NIC:** National Incident Coordinator





# QUESTIONS



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